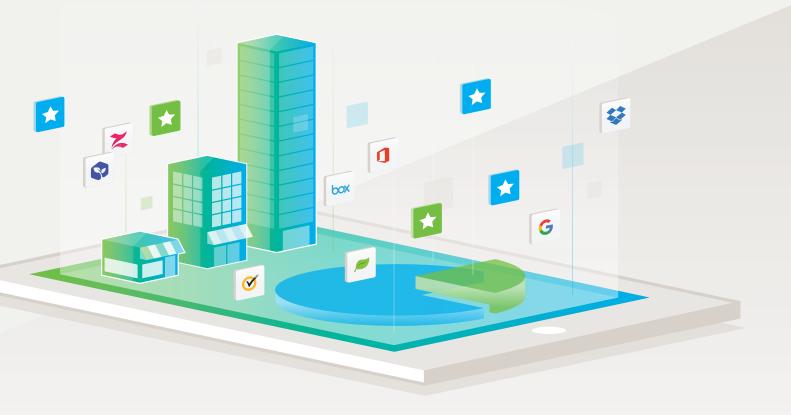


TELECOM TRANSFORMATION BY THE NUMBERS:

Trends and Strategies to Drive Revenue in the Digital Economy

The telecom industry provides the infrastructure that is powering the global digital revolution, but industry profits are in decline. Can today's communications service providers (CSPs) reverse course? Here are the trends driving these changes and strategies CSPs can use to lead in digital innovation.





INDUSTRY REVENUES IN DECLINE



Discouraging revenue reports are nothing new for telecom companies. Since 2012, operators have seen:



13% Decline in Share of Industry Profits¹

13-36% Drop in ARPU

Looking ahead, the picture does not get much brighter. Through 2020 traditional telecom companies are predicted to see²:

Only

0.7%

Growth for CSPs Worldwide



0.3%

Growth for North American CSPs



1.5%

Decline for Western European CSPs



1.3%

Decline for Central and Eastern European CSPs

FACTORS DRIVING DOWN REVENUES:

- 1 Market Saturation
- 2 Commoditization
- 3 Legacy Technology and Culture

Traditional telcos will have to **shake up their culture** to remain relevant to consumers.

- ALEX HOLT, KPMG



Unless CSPs take action, the future is revenue stagnation or outright decline.



THE NEWEST THREAT: OTT AND DIGITAL DISRUPTION





These factors have left CSPs vulnerable to disruption from one of the biggest threats yet: over-the-top (OTT) companies that deliver services directly to consumers.

Revenue that traditional telecom state of the state companies every single year.4

Where the telecom sector sits on the list of industries facing disruption by digital technologies.⁵



To beat back these forces, CSPs must find new ways to differentiate and drive revenue.

4 STRATEGIES TO DIFFERENTIATE AND DRIVE DIGITAL TRANSFORMATION



The key to success in the digital economy is digital transformation. That's why...

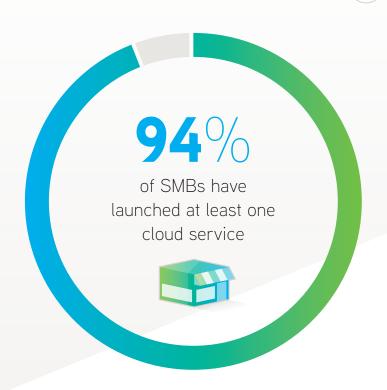
of CSPs identified digital transformation as a critical and immediate objective.6

The digital transformation of telecommunications represents a \$2 trillion opportunity for industry and society.

FOCUS ON SMBS INPROVE CUSTOMER EXPERIENCE 4 WAYS themselves apart TOIL NO SUDOY

- THE WORLD ECONOMIC FORUM?

FOCUS ON SMBS



SMBs can have a reputation for being risk averse when it comes to new technology, but many are jumping headfirst into cloud.

But SMBs need help...

are overwhelmed and need help buying cloud software

say having to go to multiple vendors is 'a waste of time'

want to purchase their services from one vendor

OFFER INNOVATIVE DIGITAL PRODUCTS AND SERVICES

CSPs are ideally positioned to become cloud services providers of choice for their SMB business customers, and many are bullish on their prospects. In fact, a quarter expect...

of total revenues from digital services by 2020⁸



Here are five of the top SaaS application types SMBs purchase⁹:





30% Online Backup and Storage



30% Online Accounting



90/ Support and Help Desk





INFOGRAPHIC

IMPROVE THE CUSTOMER EXPERIENCE

The telecom industry has done a poor job delivering satisfactory customer service:

CSP industry Net Promoter Score, placing it 14th out of 20 industries.10

Today's digitally savvy customers have higher expectations than ever before. To meet them, here's what CSPs can offer:

- Contextualized interactions By 2020, **75 percent** of business buyers will expect companies to anticipate their needs and make relevant suggestions before they initiate contact.11
- The human element **82 percent** of business buyers say personalized customer care influences loyalty.¹²
- Onboarding and training One-third of SMBs say training—in-person, tutorials, and self-service—is the most effective way to drive adoption of software services.13
- An omnichannel experience Omnichannel can increase product usage, sales, and customer satisfaction.14

Together these drivers will generate up to \$9 billion in new value over the next 10 years.15

FOCUS ON THE INDUSTRIAL INTERNET OF THINGS (IIOT)

As connectivity providers, CSPs are poised to play a critical role in the industrial IoT revolution.

to the value to the global economy by

will be added by IIoT global economy by 2030.16

For CSPs, IIoT could add:



\$65B for data and bandwidth



\$75B for implementation and professional services¹⁷



Operators are ideally positioned to serve as the backbone of the complex data flow that links machine sensors to back-end services.



READY TO LEARN MORE?



For CSPs, the threat of digital disruption has never been greater, but with these strategies, there is still time to chart a new course for their businesses and the industry as a whole.



To learn more, visit www.appdirect.com





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AppDirect provides the only end-to-end cloud commerce platform for succeeding in the digital economy. The AppDirect ecosystem connects channels, developers, and customers through its platform to simplify the digital supply chain by enabling the onboarding and sale of products with third-party services, for any channel, on any device, with support. Powering millions of cloud subscriptions worldwide, AppDirect helps organizations, including Jaguar Land Rover, Comcast, ADP, and Deutsche Telekom, connect their customers to the solutions they need to reach their full potential in the digital economy.

AppDirect is headquartered in San Francisco, California with offices around the globe and works across vertical industries, including software, manufacturing, value-added resellers and financial services. J.P. Morgan, Foundry Group, iNovia Capital, StarVest Partners, Stingray Digital and Mithril Capital Management have invested in AppDirect.

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